2021-2024 OPTN Strategic Plan

OPTN Executive Committee
2021-2024 Strategic Plan Timeline

- April 2020: Executive Committee reviews key goals
- June 2020: Board review/discussion, Collaborative review and prioritization exercise
- July-Nov 2020: Policy Oversight Committee review, Executive Committee prepares draft for Board review
- December 2020: Board reviews and comments on draft plan
- Jan – Mar 2021: Public comment on draft plan
- June 2021: Final proposal submitted to Board
Review & Prioritization Exercise
2018-2021 OPTN Strategic Goals

**Goal 1**
Increase the number of transplants (40%)

**Goal 2**
Increase equity in access to transplants (30%)

**Goal 3**
Promote efficiency in donation & transplant (10%)
Promote living donor & transplant recipient safety (10%)

**Goal 4**
Promote living donor & transplant recipient outcomes (10%)

**Goal 5**
Improve waitlisted patient, living donor, and transplant recipient outcomes (10%)
2021-2024 OPTN Strategic Goals

**Goal 1**
Increase the number of transplants (40-50%)

**Goal 2**
Increase equity in access to transplants (30%)

**Goal 3**
Promote efficiency in donation & transplant (10%)

**Goal 3**
Promote living donor & transplant recipient safety (10%)

**Goal 4**
Improve waitlisted patient, living donor, and transplant recipient outcomes (10%)
Strategic Initiatives In-Depth
Goal 1: Increase the number of transplants (50%)

1. Improve **metrics** and **monitoring approaches** for increased collaboration and performance improvement activities when assessing transplant program and OPO performance*

2. Pursue policies and system tools that **promote system efficiency** and **increase organ utilization***

3. **Increase the number of DCD donor organs** recovered and transplanted by encouraging inter-organ and inter-program collaboration and the development of effective practices

4. **Review policies** to determine whether future changes will be necessary to encourage or **facilitate machine perfusion of organs**

5. **Increase the effectiveness of paired living donation programs***

*Includes sub-initiatives
Goal 2: Provide equity in access to transplants (30%)

1. Improve **equity in transplant opportunities** for multi-organ and single organ candidates*
2. Increase the ability for allocation policies to be **dynamic** and incorporate changes in **faster policy cycles** to respond to post-implementation findings
3. Examine differences in **access to transplant** among different ethnic, economic, and geographic groups and develop strategies as indicated to **address any identified disparities**
4. Increase racial, ethnic, and professional **diversity on the Board and committees** to ensure a variety of perspectives are offered in the policy development process*

*Includes sub-initiatives
Goal 3: Promote living donor and transplant recipient safety (10%)

1. Enhance **sharing of knowledge** about safety events, near misses, and effective practices across the transplant community

**Key metrics:**

1) Increase percentage of members’ feedback that the OPTN MPSC is focused on improvement, as well as compliance and safety

2) Increase the number of members who respond that the peer review process is valuable in process improvement

3) On an annual basis, a minimum of 20 reported referrals sent from Member Quality to Professional Education or OPTN committees to be addressed through communications or educational offerings
Goal 4: Improve waitlisted patient, living donor, and transplant recipient outcomes (10%)

1. Include recipient longevity in transplant center metrics
2. Evaluate effective methods for assessing living donor outcomes
3. Enhance transplant program tools and education in the selection and follow up of living donors
4. Develop tools to calculate survival benefit to inform center practices, patient management, and OPTN policy development
5. Improve patient tools for understanding the allocation process and organ acceptance strategies
6. Improve the process/management of donor information that becomes available after transplantation (blood cultures, sputum cultures, urine cultures, etc.)
What do you think?

- Do you agree with the Board’s proposed areas of strategic focus for the 2021-2024 plan?

- Is a goal or initiative missing from this plan that should be considered a strategic priority? Will resource allocation benchmarks need to be changed to accommodate the addition?

- Are there goals or initiatives that should not be included in this plan? If so, should they be maintained in the OPTN’s future operations or discontinued altogether?

- Are the stated performance metrics sufficient, measurable and specific?
Questions?

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