

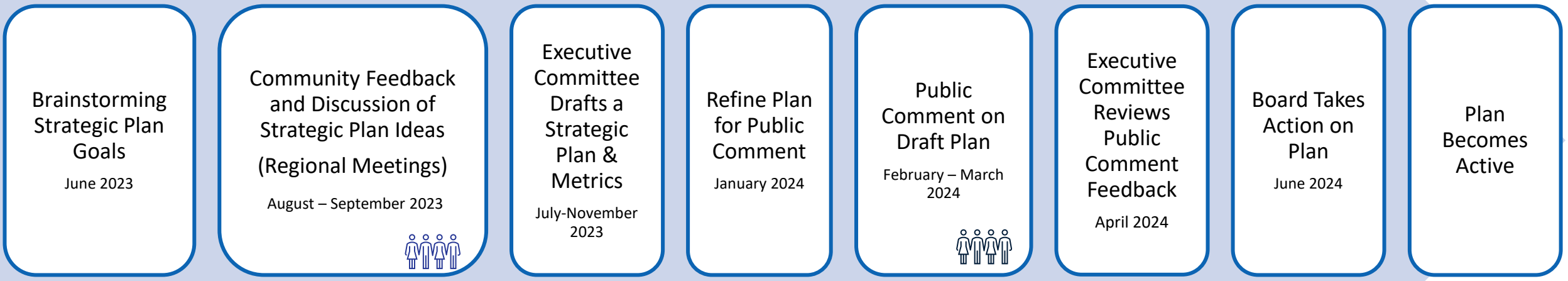
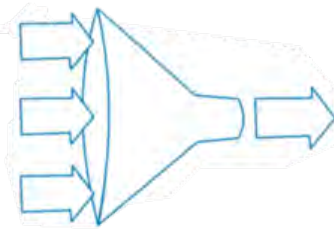
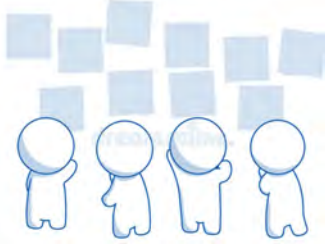
OPTN Strategic Plan 2024-2027

OPTN Executive Committee

OPTN Strategic Plan

- The OPTN Board of Directors adopts a new strategic plan every three years.
- The strategic plan aligns OPTN resources with specific, significant opportunities within the transplant community.

OPTN Strategic Planning Process



 Points of Community Involvement

Enhancements to the Strategic Plan

- **Structure:** The Executive Committee intentionally structured the plan to be focused, flexible, and collaborative.
- **Focused goals:** Addressing key opportunities through specific goals.
- **Specific initiatives not included:** Collaboration with OPTN members, committees, task force(s), and professional societies to define specific projects.
- **Resource allocation not included:** Reviewing strategic plan progress and discussing the emerging needs of the transplant community to determine resource allocation.

Plan Structure

- **Introduction:** Context and background
- **Vision:** Alignment and continued commitment
- **Goals:** Broad and ambitious high-level outcomes
- **Objectives:** Direction and focus to achieve goals
- **Metrics:** Actionable insights

Proposed Goals

- **Improve Offer Acceptance Rate:** Increase opportunities for transplants by enhancing offer acceptance.
- **Optimize Organ Use:** Maximize the use of organs for transplantation for waitlisted patients, while maintaining or improving upon past equity gains.
- **Enhance OPTN Efficiency:** Increase the efficiency of the OPTN through improvement and innovation.

Improve Offer Acceptance Rate: Increase opportunities for transplants by enhancing offer acceptance.

- **Objective 1:** Develop, implement, and effectively promote educational programs for patients and transplant programs focused on understanding offer acceptance.
- **Objective 2:** Collaborate with stakeholders to improve offer and acceptance processes to increase consistency.
- **Metrics:**
 - Increased offer acceptance rates (Overall)
 - % of completed learnings (Objective 1)
 - % of programs utilizing education offerings (Objective 1)
 - Decreased time from first offer to offer acceptance (Objective 2)
 - Decreased variation in time from first offer to offer acceptance (Objective 2)
 - Decreased number of offer declines (Objective 2)

Optimize Organ Use: Maximize the use of organs for transplantation for waitlisted patients, while maintaining or improving upon past equity gains.

- **Objective 1:** Collaborate with stakeholders to identify and reduce key barriers influencing organ non-use.
- **Objective 2:** Disseminate and promote best practices and effective strategies for reducing organ non-use across the transplantation community.
- **Objective 3:** Explore and evaluate alternative allocation strategies for organs at high risk of non-use.
- **Metrics:**
 - Decreased % of organs recovered for transplant and not transplanted (kidney and liver) (Overall)
 - Decreased % of organs not recovered for transplant from deceased organ donors (heart and lung) (Overall)
 - Maintaining or Improving Equity: Access-to-Transplant Scores (ATS) (Overall)
 - Achievement of milestones in identifying and addressing key barriers to organ non-use. (Objective 1)
 - Decreased variation of risk adjusted non-use rate by OPOs (Objective 2)
 - Decreased High risk organ non-use rate (Objective 3)

Enhance OPTN Efficiency: Increase the efficiency of the OPTN through improvement and innovation.

- **Objective 1:** Refine the policy development and implementation process to be more efficient and strategically aligned.
- **Objective 2:** Enhance OPTN data collection: increasing availability of actionable data while reducing member burden.
- **Metrics:**
 - Decreased policy development time (Objective 1)
 - Decreased policy implementation time (Objective 1)
 - Policy alignment with the strategic plan (Objective 1)
 - Stakeholder satisfaction in the policy development process (Objective 1)
 - Milestone achievement in data optimization (Objective 2)

What do you think? Please provide your feedback.

- Do you agree with the Board's proposed areas of strategic focus for the 2024-2027 plan?
- Is a goal or objective missing from this plan that should be considered a strategic priority?
- Are there goals or objectives that should not be included in this plan? If so, should they be maintained in the OPTN's future operations or discontinued altogether?
- Are the stated performance metrics sufficient, measurable, and specific? Are metrics missing from this plan that are needed to provide a holistic view of progress on strategic priorities?
- What organs are at the greatest risk of non-use?
 - What characteristics or criteria describe those organs?